## **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K CURRENT REPORT

Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934 Date of Report (Date of earliest event reported): March 6, 2018 (February 28, 2018)

## **Brandywine Realty Trust** Brandywine Operating Partnership, L.P. (Exact name of registrant as specified in charter)

Maryland (Brandywine Realty Trust)

001-9106

23-2413352

Delaware (Brandywine Operating Partnership, L.P.) (State or Other Jurisdiction of Incorporation or Organization)

000-24407 (Commission file number)

23-2862640 (I.R.S. Employer Identification Number)

2929 Walnut Street, Suite 1700 Philadelphia, PA 19104 (Address of principal executive offices)

(610) 325-5600

	(Registrant's telephone number, including area code)
Check the app	propriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
ndicate by ch of this chapter	neck mark whether the registrant is an emerging growth company as defined in as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-r).
Brandywine R	Realty Trust
Emerging gro	with company $\square$
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f an emerging	g growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the

## Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

#### **Executive Compensation**

On February 28, 2018, the Compensation Committee of our Board of Trustees awarded 2017 annual incentives and equity-based long-term incentives for our senior executives and set their 2018 base salaries. The tables below reflect awards to those of our current executive officers who were identified as named executive officers in the proxy statement for our 2017 annual meeting of shareholders

## Annual Incentive Awards

The table below sets forth the annual incentive, which are payable in cash, awarded to each of the following:

	Annual
Name	Incentive
Gerard H. Sweeney	\$1,820,000
H. Jeffrey DeVuono	\$449,000
George D. Johnstone	\$402,500
William D. Redd	\$387,000
Thomas E. Wirth	\$475,000

Long—Term Equity Awards: Performance Units; Restricted Common Share Rights

The table below sets forth the equity-based long-term incentives awarded to each of the named executive officers. Two-thirds of these awards (by value) were in the form of restricted performance share units ("Performance Units") and one-third of these awards (by value) were in the form of time-vested or time-settled restricted common share rights ("Three-Year Restricted Share Rights") as indicated in the table below.

			Aggregate Grant Date Fair Value of Performance
Name	Performance Units (#)	Three-Year Restricted Share Rights (#)	Units and Three-Year Restricted Share Rights
Gerard H. Sweeney	73,752	47,414	\$2,250,000
H. Jeffrey DeVuono	19,667	12,644	\$600,000
George D. Johnstone	14,699	9,450	\$448,438
William D. Redd	14,177	9,114	\$432,500
Thomas E. Wirth	27,862	17,912	\$850,000

Performance Units. Performance units represent the right to earn common shares. The number of common shares, if any, deliverable to award recipients depends on our performance based on our total return to shareholders during the three-year period (the "Measurement Period") that commenced on January 1, 2018 and that ends on the earlier of December 31, 2020 or the date of a change of control, as defined in our 2018-2020 Restricted Performance Share Unit Program (the "Performance Unit Program") compared to (i) for fifty percent (50%) of the performance units awarded to each recipient, the total return to shareholders for the Measurement Period of the component members (excluding us) of the S&P US REIT Index (the "Index Companies") and (ii) for the other fifty percent (50%) of the performance units awarded to each recipient, the total return to shareholders for the Measurement Period of each of the companies in a designated peer group (the "Peer Group") contained in

the Performance Unit Program. If our total return to shareholders over the Measurement Period places us below the 25th percentile of the Index Companies or the components in the Peer Group, as applicable, then no shares will be earned under the related performance units. If our total return to shareholders over the Measurement Period places us at or above the 25th percentile of the Index Companies or the components in the Peer Group, as applicable, then a percentage of the awards ranging from 50% to 200% will be earned. Dividends are deemed credited to the performance units accounts and are applied to acquire more performance units for the account of the unit holder at the price per common share ending on the dividend payment date. If earned, awards will be paid in common shares in an amount equal to the number of performance units in the holder's account at the end of the Measurement Period. Participants in the program may elect to defer receipt of common shares earned into our deferred compensation plan subject to compliance with timing and administrative rules governing deferrals into the plan. In the event of the participant's death, disability or qualifying retirement, he will be eligible to receive shares (if any) under the program as if the Measurement Period ended on the last day of the month in which the termination occurred.

Restricted Share Rights. Each Three-Year Restricted Share Right is scheduled to vest or be settled on April 15, 2021 and, upon vesting or settlement, will be settled for one common share. We pay dividend equivalents on Three-Year Restricted Share Rights prior to the vesting or settlement date. Vesting or settlement would accelerate if the recipient of the award were to die, become disabled or retire in a qualifying retirement prior to the vesting or settlement date. In the case of our President and Chief Executive Officer, settlement would also accelerate if we were to terminate him without cause, or if he were to resign for good reason, under his employment agreement. In addition, settlement would also accelerate if we were to undergo a change of control and if, in connection with the change of control or within a specified period after the change of control, the holder's employment were to terminate in a qualifying termination or resignation.

#### Forms of Performance Unit Program and Award Agreements

The award agreements for the Three-Year Restricted Share Rights and the Performance Units will be individualized for each recipient and will be in substantially the forms attached as exhibits to this Form 8-K. The Performance Unit Program is also attached as an exhibit to this Form 8-K. The discussion above is a summary only, and we encourage you to review the full text of the forms of award agreements and Performance Unit Program attached as exhibits.

#### Base Salaries

The table below shows 2017 and 2018 base salary information established by our Compensation Committee for each of the following executives.

Name	2017 Base Salary	2018 Base Salary
Gerard H. Sweeney	\$700,000	\$750,000
H. Jeffrey DeVuono	\$390,000	\$400,000
George D. Johnstone	\$350,000	\$358,750
William D. Redd	\$336,000	\$346,000
Thomas E. Wirth	\$412,000	\$425,000

## Item 5.03 Amendments to Articles of Incorporation or Bylaws; Change in Fiscal Year.

Prohibition on Classification of Board: Opt Out of Maryland Unsolicited Takeover Act

On February 28, 2018, our Board of Trustees adopted a resolution prohibiting us from electing to be subject to the classified board provision of Title 3, Subtitle 8 of the Maryland General Corporation Law, or MGCL, without a shareholder vote. Title 3, Subtitle 8 of the MGCL is commonly referred to as the Maryland Unsolicited Takeovers Act, or MUTA. As a result of our opt-out, the Board is prohibited from becoming classified under Section 3-803 of the MGCL unless a proposal to repeal that prohibition is approved by the affirmative vote of at least a majority of the votes cast on the matter by our shareholders entitled to vote generally in the election of trustees. To effectuate the opt-out, on March 2, 2018, we filed Articles Supplementary to our Declaration of Trust with the State Department of Assessments and Taxation of Maryland. We have attached a copy of the Articles Supplementary as Exhibit 3.1.1 to this Form 8-K and we incorporate the Articles Supplementary herein by reference.

The foregoing summary description of the Articles Supplementary is not intended to be complete and is qualified in its entirety by reference to the complete text of the Articles Supplementary that are attached as Exhibit 3.1.1 to this Form 8-K.

Preferred Share Reclassification

On February 28, 2018, our Board of Trustees adopted a resolution that authorizes and approves the reclassification of all preferred shares of beneficial interest, par value \$0.01 per share ("Preferred Shares"), that have been authorized, classified and designated as a series of Preferred Shares, all of which such authorized, classified and designated Preferred Shares are currently unissued. In connection with the foregoing, on March 2, 2018, we filed Articles Supplementary (the "Preferred Share Reclassification Articles Supplementary") to our Declaration of Trust with the State Department of Assessments and Taxation of Maryland. The Preferred Share Reclassification Articles Supplementary reflect the reclassification into Preferred Shares of the authorized but unissued shares of the following series of Preferred Shares (the "Reclassified Preferred Shares"): the 7.50% Series C Cumulative Redeemable Preferred Shares, par value \$0.01 per share, the 7.375% Series D Cumulative Redeemable Preferred Shares, par value \$0.01 per share, and the 6.90% Series E Cumulative Redeemable Preferred Shares, par value \$0.01 per share. There were no outstanding shares of any series of Reclassified Preferred Shares at the time of the reclassification.

The foregoing summary description of the Preferred Share Reclassification Articles Supplementary is not intended to be complete and is qualified in its entirety by reference to the complete text of the Preferred Share Reclassification Articles Supplementary that are attached as Exhibit 3.1.2 to this Form 8-K and incorporated herein by reference.

#### Item 8.01. Other Events.

On February 28, 2018, our non-employee Trustees, upon the recommendation of the Compensation Committee of our Board, approved a change to compensation for service as a non-employee Trustee. Specifically, effective May 23, 2018, the dollar amount of the annual award of restricted common share rights will be increased from \$70,000 to \$95,000 and the common shares comprising the awards will be fully vested upon grant. In addition, effective as of May 23, 2018, the annual fee for service as Chair of the Board will be increased from \$50,000 to \$75,000. A summary of non-employee Trustee compensation, as amended, is attached to this Form 8-K as Exhibit 10.4 and incorporated herein by reference.

## Item 9.01. Financial Statements and Exhibits.

Exhibits	
3.1.1	<u>Articles Supplementary relating to opt-out of Maryland Unsolicited Takeover Act, filed with the State Department of Assessments and Taxation of Maryland on March 2, 2018.</u>
3.1.2	<u>Preferred Share Reclassification Articles Supplementary filed with the State Department of Assessments and Taxation of Maryland on March 2, 2018.</u>
10.1	Form of Performance Unit Award Agreement.
10.2	2018-2020 Performance Share Unit Program.
10.3	Form of Three-Year Restricted Common Share Rights Award.
10.4	Schedule of Non-Employee Trustee Compensation.

## Signatures

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto

duly authorized.

Brandywine Realty Trust

/s/ Gerard H. Sweeney

Gerard H. Sweeney President and Chief Executive Officer

Brandywine Operating Partnership, L.P.

Brandywine Realty Trust, ITS SOLE GENERAL PARNTER By:

By: /s/ Gerard H. Sweeney

Gerard H. Sweeney President and Chief Executive Officer

Date: March 6, 2018

EXHIBIT 3.1.1

# ARTICLES SUPPLEMENTARY OF BRANDYWINE REALTY TRUST

BRANDYWINE REALTY TRUST, a Maryland real estate investment trust (the "Trust"), hereby certifies to the State Department of Assessments and Taxation of

Maryland, that:

FIRST: Under a power contained in Section 3-802(c) of Title 3, Subtitle 8 of the Maryland General Corporation Law (the "MGCL"), the Board of Trustees (the "Board") of the Trust duly adopted, at a meeting of the Board duly called and held, resolutions that prohibit the Trust from electing to be subject to Section 3-803 of the MGCL as provided herein.

**SECOND:** The resolutions referred to above provide that the Trust may not elect to be subject to the provisions of Section 3-803 of the MGCL, or otherwise provide for the trustees of the Trust to be divided into classes pursuant to Title 3, Subtitle 8 of the MGCL, unless the repeal of such prohibition is first approved by the affirmative vote of at least a majority of the votes cast on the matter by shareholders entitled to vote generally in the election of trustees.

**THIRD:** The election to prohibit the Trust from becoming subject to Section 3-803 of the MGCL without the shareholder approval referenced above has been approved by the Board of Trustees in the manner and by the vote required by law.

**FOURTH:** The undersigned officer acknowledges these Articles Supplementary to be the act of the Trust and, as to all matters or facts required to be verified under oath, the undersigned officer acknowledges that, to the best of his knowledge, information and belief, these matters and facts are true in all material respects and that this statement is made under the penalties for perjury.

**IN WITNESS WHEREOF,** the Trust has caused these Articles Supplementary to be executed in its name and on its behalf by its President and Chief Executive Officer and witnessed by its Senior Vice President, General Counsel and Secretary on February 28, 2018.

ATTEST:

/s/ Jennifer Matthews Rice Name:Jennifer Matthews Rice Title:Senior Vice President, General Counsel and Secretary BRANDYWINE REALTY TRUST

/s/ Gerard H. Sweeney. Name:Gerard H. Sweeney Title:President and Chief Executive Officer

#### BRANDYWINE REALTY TRUST

#### ARTICLES SUPPLEMENTARY

Brandywine Realty Trust, a Maryland real estate investment trust (the "Trust"), hereby certifies to the State Department of Assessments and Taxation of Maryland that:

FIRST: Under a power contained in Article 6.3 of the Declaration of Trust of the Trust (the "Declaration"), the Board of Trustees of the Trust (the "Board of Trustees"), by duly adopted resolutions, reclassified and designated (i) 2,600,000 authorized but unissued shares of 7.50% Series C Cumulative Redeemable Preferred Shares, par value \$0.01 per share (the "Series C Shares"), (ii) 460,000 authorized but unissued shares of 7.375% Series D Cumulative Redeemable Preferred Shares, par value \$0.01 per share (the "Series D Shares"), and (iii) 600,000 authorized but unissued shares of 6.90% Series E Cumulative Redeemable Preferred Shares, par value \$0.01 per share (the "Series E Shares" and, together with the Series C Shares and the Series D Shares, the "Reclassified Preferred Shares"), as preferred shares of beneficial interest, par value \$0.01 per share (the "Preferred Shares"), without further classification or designation, with the preferences, conversion and other rights, voting powers, restrictions, limitations as to dividends and other distributions, qualifications, and terms and conditions of redemption of undesignated Preferred Shares as set forth in the Declaration.

SECOND: The foregoing Reclassified Preferred Shares have been reclassified and designated by the Board of Trustees under the authority contained in the Declaration.

THIRD: These Articles Supplementary have been approved by the Board of Trustees in the manner and by the vote required by law.

FOURTH: The undersigned officer of the Trust acknowledges these Articles Supplementary to be the trust act of the Trust and, as to all matters or facts required to be verified under oath, the undersigned officer acknowledges that, to the best of his or her knowledge, information and belief, these matters and facts are true in all material respects and that this statement is made under the penalties for perjury.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the Trust has caused these Articles Supplementary to be signed in its name and on its behalf by its President, and attested to by its Secretary, on February

28, 2018.

ATTEST:

/s/ Jennifer Matthews Rice Name:Jennifer Matthews Rice Title:Senior Vice President, General Counsel and Secretary BRANDYWINE REALTY TRUST

<u>/s/ Gerard H. Sweeney</u> Name:Gerard H. Sweeney Title:President and Chief Executive Officer

## BRANDYWINE REALTY TRUST AMENDED AND RESTATED 1997 LONG-TERM INCENTIVE PLAN

## RESTRICTED PERFORMANCE SHARE UNIT AND DIVIDEND EQUIVALENT RIGHTS AWARD AGREEMENT

## ISSUED PURSUANT TO THE 2018-2020 RESTRICTED PERFORMANCE SHARE UNIT PROGRAM

This RESTRICTED PERFORMANCE SHARE UNIT AND DIVIDEND EQUIVALENT RIGHTS AWARD AGREEMENT (the "Award Agreement"), dated as of March [\_\_], 2018 is between

Brandywine Realty Trust, a Maryland real estate investment trust (the "Trust"), and (the "Grantee").					
WHEREAS, the Trust's Compensation Committee (the "Committee") established the Brandywine Realty Trust 2018-2020 Restricted Performance Share Unit Program (the "Program") under the Brandywine Realty Trust Amended and Restated 1997 Long-Term Incentive Plan (the "Plan");					
herein) to participants following the	WHEREAS, the Plan provides for the award of "Performance Shares" (as defined in the Plan) (which award is referred to as a "Restricted Performance Share Unit" or an "RSU" in the Program and nerein) to participants following the attainment of a designated corporate performance goal;				
	WHEREAS, the Program treats dividend equivalent rights ("DERs" as defined the Program) as additional Performance Shares;				
Performance Share Units;	WHEREAS, the Program designates performance goals that determine if and the extent to which Shares will become deliverable to a participant in the Program based on his or her Restricted				
	WHEREAS, the Grantee may defer delivery of his or her Shares (if deliverable) until a later date and, if so deferred, the Grantee will be awarded additional DERs with respect to such Shares; and				
WHEREAS, DERs awarded with respect to Restricted Performance Share Units and deferred Shares will be expressed as a dollar amount, which will be applied to "purchase" additional Restricted Performance Share Units and notional shares of the Trust, as applicable (on which DERs will also be awarded), and will be settled in actual shares of the Trust (and in cash to the extent the Grantee's account holds a fractional Restricted Performance Share Unit or notional share).					
NOW THEREFORE, in consideration of the mutual covenants hereinafter set forth and for other good and valuable consideration, the legal sufficiency of which is hereby acknowledged, the parties hereto, intending to be legally bound hereby, agree as follows:					
1.	Potential Award of Shares				
Units will increase in number pursu	(a) The Grantee is hereby awarded a number of initial "Base Units" (as defined in the Program) equal to Restricted Performance Share Units. The Grantee's Base and to the "purchase" of additional Restricted Performance Share Units with DERs, as described in subsections (b) and (e) below.				

(b) The Grantee is hereby awarded a DER with respect to each of his or her Base Units, as such number of units may be increased from time to time pursuant to subsection (e) below. If the Grantee makes a deferral election under Section 5 of the Forepart of the Program, the Grantee shall also be awarded DERs with respect to each deferred Share.

(c) The Trust hereby promises to deliver to the Grantee the number of Shares that Grantee becomes entitled to under Section 4 of the Program (if any). Unless the Grantee
elects to make a deferral election pursuant to Section 5 of the Forepart of the Program, in which case Shares will be delivered in accordance with such election, the Shares shall be delivered on (i) February 1, 2021 or (ii) in the event of a
"Change of Control" (as defined in the Program) prior to January 1, 2021, on the fifth calendar day after the end of the "Measurement Period" (as defined in the Program) or (iii) in the event of a separation from service covered in Section
8(a) of the Forepart of the Program (relating to death, Disability or Retirement), on or before the thirtieth day after Grantee's separation from service (as applicable, the "Delivery Date"). This Award Agreement is in all respects limited an
conditioned as hereinafter provided, and is subject in all respects to the terms and conditions of the Program and the Plan now in effect and as they may be amended from time to time; provided, that no amendment may adversely affect an
issued Award Agreement without the written consent of the affected Grantee. The terms and conditions of the Program and the Plan are incorporated herein by reference, made a part hereof, and shall control in the event of any conflict
with any other terms of the Award Agreement.

(d) DERs awarded with respect to Restricted Performance Share Units will be expressed as a specific dollar amount equal in value to the amount of dividends paid on an actual Share on a specific date (the "Dividend Date") during the Measurement Period, multiplied by the Grantee's Base Units as of the Dividend Date. The Committee will apply the dollar amount to "purchase" full and fractional Restricted Performance Share Units at "Share Value" (as defined in the Program), which will be subject to Section 3(a) of each of Attachment I and Attachment II of the Program, and on which DERs thereafter will also be awarded. The Grantee's additional Restricted Performance Share Units will be replaced by issued Shares (and by cash, to the extent the Grantee holds a fractional Restricted Performance Share Unit) and delivered to the Grantee (if at all) in accordance with the Program.

DERs awarded with respect to deferred Shares will also be expressed as a specific dollar amount equal in value to the amount of dividends paid on an actual Share on a Dividend Date during the deferral period, multiplied by the number of Shares still deferred by the Grantee as of the Dividend Date. The Committee will apply the dollar amount to "purchase" full and fractional notional shares at the closing price on the Dividend Date, on which DERs thereafter will also be awarded. The Grantee's notional shares will be recorded in a bookkeeping account, and will be 100% vested. The Grantee's notional shares will be replaced by issued Shares (and by cash, to the extent the Grantee holds a fractional notional share) and delivered to the Grantee (if at all) in accordance with Section 4 of the Program.

- 2. Share Certificates. Certificates for Shares delivered pursuant to the Program shall be registered in the Grantee's name (or, if the Grantee so requests, in the name of the Grantee and the Grantee's spouse, jointly with right of survivorship).
- 3. <u>Transferability.</u> The Grantee may not, except by will or by the laws of descent and distribution, assign or transfer his or her Restricted Performance Share Units or notional Shares. The Grantee may assign or transfer, in whole or in part, Shares delivered hereunder pursuant to the Program.
- 4. Withholding of Taxes. The obligation of the Trust to deliver Shares shall be subject to applicable federal, state and local tax withholding requirements. If the amount includible in the Grantee's income as a result of the delivery of Shares is subject to the withholding requirements of applicable tax law, the Grantee, subject to the provisions of the Plan and such other withholding rules as may be established by the Trust (the "Withholding Rules"), may satisfy the withholding tax, in whole or in part, by electing to have the Trust withhold Shares (or by returning Shares to the Trust) pursuant to the Withholding Rules. Such Shares shall be valued, for this purpose, at their "Fair Market Value" (as defined in the Plan) on the Delivery Date. Notwithstanding the foregoing, the Trust may limit the number of Shares withheld to the extent necessary to avoid adverse accounting consequences.
- 5. <u>Share Ownership Requirements.</u> For purposes of the share ownership requirements of the Trust's governance guidelines, the Shares issued to the Grantee under the Program shall be treated as though they were restricted shares that became vested upon issuance. However, any share ownership requirement that results from this provision shall immediately lapse upon the Grantee's termination of employment with the Employer.

- 6. <u>Clawback</u>. Awards hereunder shall be subject to all applicable current and future laws, regulations and stock exchange listing requirements, including laws, regulations and requirements that require recovery by the Trust of incentive-based compensation in the event of material non-compliance with any financial reporting requirements under federal securities laws.
- 7. Governing Law. This Award Agreement shall be construed in accordance with, and its interpretation shall be governed by, applicable federal law and otherwise by the laws of the State of Maryland (without reference to the principles of the conflict of laws).

IN WITNESS WHEREOF, the Trust has caused this Award Agreement to be duly executed by its duly authorized officer and the Grantee has hereunto set his or her hand all as of the day and year first

BRANDYWINE REALTY TRUST

above written.

By:	
Name:	Gerard H. Sweeney
Title:	President and Chief Executive Officer
GRANTEE	

## BRANDYWINE REALTY TRUST 2018-2020 RESTRICTED PERFORMANCE SHARE UNIT PROGRAM

(Established under the Brandywine Realty Trust Amended and Restated 1997 Long-Term Incentive Plan)

## FOREPART

#### Background: Purpose.

Brandywine Realty Trust (the "Trust") established, and its shareholders approved, the Brandywine Realty Trust Amended and Restated 1997 Long-Term Incentive Plan (the "Plan"), primarily in order to award equity and equity-based benefits to officers, employees and Trustees of the Trust and its Subsidiaries (as defined in the Plan).

One kind of equity-based benefit that can be awarded under the Plan is a "Performance Share," which entitles the recipient to receive Shares (as defined in the Plan), without payment, following the attainment of designated performance goals.

The Compensation Committee (the "Committee") of the Trust's Board of Trustees is responsible for the administration of the Plan and may, pursuant to the powers granted to it thereunder, adopt rules and regulations for the administration of the Plan and determine the terms and conditions of each award granted thereunder.

The Committee desires to establish, and effective as of January 1, 2018 has established, a program under the Plan known as the "Brandywine Realty Trust 2018-2020 Restricted Performance Share Unit Program" (the "Program") for the 2018 through 2020 period for the benefit of certain officers of the Trust and Subsidiaries whereby such officers would receive Performance Shares under the Plan. The purposes of the Program are to motivate certain officers of the Trust to achieve challenging goals for the Trust that reflect value creation for shareholders, and to focus the attention of the eligible officers on an important financial indicator of success of the Trust and of other companies in the same business as the Trust.

The performance goal for fifty percent (50%) of the Performance Shares to be awarded to a Participant (as defined below) is based on the extent to which the Trust attains the performance goal in the "Index Component" of the Program in Attachment I (Index Component), annexed to this Forepart ("Attachment I"); and the performance goal for fifty percent (50%) of the Performance Shares to be awarded to a Participant is based on the extent to which the Trust attains the performance goal in the "Peer Group Component" of the Program in Attachment II (Peer Group Component), annexed to this Forepart ("Attachment II").

Together with the Plan, this Forepart, Attachment I, Attachment II and the appendices attached hereto constitute the Program.

- 2. <u>Definitions</u>. As used in the Program, the following terms have the meanings indicated:
- (a) "Award Agreement" means a written document evidencing the grant to a Participant of an Award (as defined in and provided for in each of Attachment I and Attachment II). For clarity, an Award Agreement shall cover an Award under Attachment I and under Attachment II.
- (b) "Base Units" means the number of Restricted Performance Share Units set forth in the Award Agreement (increased by any additional Restricted Performance Share Units "purchased" pursuant to Section 4 of this Forepart) by which the number of Shares that may be delivered to a Participant is measured.
  - (c) "Board" means the Board of Trustees of the Trust.
  - (d) "Business Combination" means a merger, reorganization or consolidation transaction described in clause (ii) of the definition of "Change of Control" in the Plan.
- (e) "Change of Control" means "Change of Control" as such term is defined in the Participant's employment agreement with the Employer (for a Participant who is party to an employment agreement with the Employer that defines Change of Control) or as defined in the Plan (in any other case); provided that in either case, with respect to a Participant who has satisfied or will satisfy the age and service requirements for

Retirement on or before December 31, 2020 and to the extent required to comply with Section 409A of the Code, such event or transaction must also constitute a Control Event. (f) "Code" means the Internal Revenue Code of 1986, as amended, (g) "Committee" means the Compensation Committee of the Board, which Committee has developed the Program and has the responsibility to administer the Program. (h) "Control Event" means a "change in control event" with respect to the Trust within the meaning of Treas. Reg. § 1.409A-3(i)(5)(i). "DER" means a dividend equivalent right—i.e., an award that entitles the recipient to receive a benefit in lieu of cash or non-cash dividends that would be payable on any or all Shares subject to another award granted to the Participant under the Plan, or that would be payable on a number of notional Shares unrelated to another award, in either case had such Shares been outstanding. (j) "Disability Termination" means a Participant's separation from service due to a "Disability," as defined in the Plan. (k) "Effective Date" means January 1, 2018. (l) "Employer" means, collectively and individually (as applicable), the Trust and any Subsidiary. "Measurement Period" means the period beginning on the Effective Date and ending on the earlier of (i) December 31, 2020; (ii) the date of a Change of Control (provided (m) that, if the Change of Control arises from a Business Combination, the Measurement Period shall end on the date of the closing or effectiveness of the Business Combination, as applicable); or (iii) with respect to a Participant whose employment terminates on account of Retirement, death or a Disability Termination, the date provided in Section 8(a) of this Forepart. "Participant" means each individual who has received an Award under the Program.

(n)

"Plan" means the Brandywine Realty Trust Amended and Restated 1997 Long-Term Incentive Plan, as it may be amended from time to time. (o)

(p) "Program" means the Brandywine Realty Trust 2018-2020 Restricted Performance Share Unit Program (established under the Plan), as it may be amended from time to

"Restricted Performance Share Unit" or "RSU" means an Award of a "Performance Share," as such term is defined in the Plan, (q)

"Retirement" means a separation from service (within the meaning of Treasury Regulation § 1.409A-1(h) (or any successor regulation)) from the Employer after attaining at (r) least age fifty seven (57) and completing at least fifteen (15) years of continuous full-time service with the Employer, a Participant shall be credited with service at a company acquired by the Trust (directly or through a Subsidiary) for periods that precede the acquisition date.

(s) "Share Value" means, as applicable (including for purposes of determining TRS under each of Attachment I and Attachment II) and except as provided in the following sentence, the average of the closing prices of one Share on the New York Stock Exchange (the "NYSE") (or, if not then listed on the NYSE, on the principal market or quotation system on which Shares are then traded) for (i) the 30 days on which Shares were traded prior to the Effective Date (for the value of a Share on the Effective Date); or (ii) the 30 days on which Shares were traded prior to and including the last day of the Measurement Period (for the value of a Share on the last day of the Measurement Period); provided that for purposes of Section 4 of this Forepart and the "purchase" of additional RSUs thereunder, "Share Value" means the closing price of one Share on the NYSE (or, if not then listed on the NYSE, on the principal market or quotation system on which Shares are then traded) on the applicable dividend payment date. In the event of a Business Combination approved by the shareholders of the Trust on or prior to December 31, 2020, Share Value shall mean the final price per Share agreed upon by the parties to the Business Combination.

- (t) "Shares" means "Shares" as such term is defined in the Plan.
- (u) "Subsidiary" has the meaning provided in the Plan.
- (v) "Trust" means Brandywine Realty Trust, a Maryland real estate investment trust.
- (w) "Trustee" means a member of the Board.

#### Award Agreement

(a) Each Participant shall be issued an Award Agreement setting forth (i) the initial number of Base Units awarded to the Participant and entitling the Participant to receive the number of Shares determined under Section 3 of Attachment I based on the extent to which the Index-Based Goal is achieved and (ii) the initial number of Base Units awarded to the Participant and entitling the Participant to receive the number of Shares determined under Section 3 of Attachment II based on the extent to which the Peer Group-Based Goal is achieved. In each case, such Base Units shall be subject to the adjustments described in Section 11 of this Forepart.

(b) Each Award Agreement and the Shares which may be delivered thereunder are subject to the terms of this Program and the terms of the Plan.

4. <u>DERS.</u> Participants shall be awarded DERs with respect to their initial number of Base Units. Each DER will be expressed as a specific dollar amount (the "Dollar Amount") equal to the dollar amount of the dividend paid on an actual Share on a specific date (the "Dividend Date") multiplied by the Participant's initial number of Base Units. Without limiting Section 11 of this Forepart, the dollar amount (if any) of any non-cash dividend shall be determined by the Compensation Committee in its discretion. Until the end of the Measurement Period, the Committee will apply the Dollar Amount to "purchase" a number of additional RSUs equal to the Dollar Amount divided by the Share Value. The delivery of Shares under such additional RSUs shall also be subject to the attainment, as applicable, of the Index-Based Goal and the Peer Group-Based Goal in Attachment I and Attachment II, respectively. DERs shall also be awarded on such additional RSUs and applied in the same manner (thereby increasing the Participant's Base Units on a cumulative basis). RSUs deemed purchased with DERs hereunder may be whole or fractional units.

Participants who make a deferral election under Section 5 of this Forepart shall also be awarded DERs under the Plan with respect to their deferred Shares. Each such DER will be expressed as a Dollar Amount equal to the dollar amount of the dividend paid on an actual Share on a Dividend Date during the deferral period multiplied by the number of Shares still deferred by the Participant as of the Dividend Date. The Committee will apply the Dollar Amount to "purchase" notional shares (on which DERs thereafter will also be awarded and applied in the same manner) at the closing price of a Share on the Dividend Date. Notional shares deemed purchased with DERs hereunder may be whole or fractional shares. DERs expressed as a Dollar Amount will continue to be applied to "purchase" notional shares on Dividend Dates until all of the Participant's deferred Shares are delivered to the Participant (or to his or her beneficiary(ies), if applicable), as elected in his or her deferral election agreement. A Participant's notional shares "purchased" with DERs credited with respect to his or her deferred Shares shall be 100% vested at all times.

The Trust shall establish a bookkeeping account (the "<u>DER Account</u>") for each such Participant and credit to such account the number of whole and fractional additional RSUs and notional shares deemed purchased with the Dollar Amounts. The Participant's additional RSUs and notional shares shall be subject to the adjustments described in Section 11 of this Forepart. All whole additional RSUs (for which Shares become deliverable under this Section) and whole notional shares credited to a Participant's DER Account shall be replaced

by issued Shares on a one-to-one basis on the delivery date referred to in Section 9 of this Forepart, and the fractional additional RSUs (for which Shares become deliverable under this Section) and fractional notional shares credited to a Participant's DER Account shall be aggregated and replaced by issued Shares (and with cash in lieu of a fractional Share) based on the closing price of a Share on the replacement date, and delivered to the Participant (or to his or her beneficiary(ies), if applicable) on the date the associated Shares are delivered to the Participant.

5. <u>Elective Deferrals.</u> Rights granted under the Program shall be treated as "Share Awards" and as "Performance-Based Compensation" as defined in the Brandywine Realty Trust Amended and Restated Deferred Compensation Plan (the "Deferred Compensation Plan"). Accordingly, a Participant may elect to defer receipt of Shares issuable under the Program under the rules of the Deferred Compensation Plan (including any rules established by the administrator of the Deferred Compensation Plan from time to time). Any deferral election agreement shall be in the form prescribed by the Trust.

Notwithstanding any contrary provision of this Program or the Deferred Compensation Plan, the issuance of Shares may be accelerated: (i) to the extent permitted by Treas. Reg. § 1.409A-3(j)(4)(vi) (relating to the satisfaction of tax obligations arising in connection with Awards hereunder), and (ii) to the extent permitted by Treas. Reg. § 1.409A-3(j)(4)(ix)(relating to plan terminations and liquidations).

#### Beneficiary Designation.

- (a) Each Participant shall designate the person(s) as the beneficiary(ies) to whom the Participant's Shares shall be delivered in the event of the Participant's death prior to the delivery of the Shares to him or her. Each beneficiary designation shall be substantially in the form set forth in Appendix B attached hereto and shall be effective only when filed with the Committee during the Participant's lifetime.
- (b) Any beneficiary designation may be changed by a Participant without the consent of any previously designated beneficiary or any other person by the filing of a new beneficiary designation with the Committee. The filing of a new beneficiary designation shall cancel all beneficiary designations previously filed.
- (c) If any Participant fails to designate a beneficiary in the manner provided above, or if the beneficiary designated by a Participant predeceases the Participant, the Committee shall direct such Participant's Shares to be delivered to the Participant's surviving spouse or, if the Participant has no surviving spouse, then to the Participant's estate.
- 7. <u>Delivery to Guardian</u>. If Shares are issuable under this Program to a minor, a person declared incompetent, or a person incapable of handling the disposition of property, the Committee may direct the delivery of the Shares to the guardian, legal representative, or person having the care and custody of the minor, incompetent or incapable person. The Committee may require proof of incompetence, minority, incapacity or guardianship as the Committee may deem appropriate prior to the delivery. The delivery shall completely discharge the Committee, the Trustees and the Employer from all liability with respect to the Shares delivered.
  - 8. <u>Termination of Employment</u>. Upon a Participant's termination of employment on or prior to the last day of the Measurement Period, the following shall occur:
- (a) Termination on Account of Retirement, Disability or Death. If, on or prior to December 31, 2020, (i) the Participant has a separation from service that constitutes a Retirement, (ii) the Participant incurs a Disability Termination, or (iii) the Participant (or the Participant's beneficiary(ies), if applicable) shall be eligible to receive Shares (if any) under the Program as if the Measurement Period ended on the last day of the month in which the Retirement, termination or death occurred and as though the Participant had remained employed by the Employer through such date. For avoidance of doubt, the provisions of this paragraph apply in lieu of Section 9(b)(iii) of the Plan.
- (b) Termination for Any Other Reason. If, on or prior to December 31, 2020, the Participant's employment with the Employer terminates for any reason other than a reason described in paragraph (a) of this Section 8, the Participant shall forfeit all of the Base Units and any other rights under the Program.

- 9. <u>Determination of Performance; Share Delivery.</u> Within 30 days after the end of the Measurement Period, the Committee shall provide each Participant (or his or her beneficiary, if applicable) with a written determination of whether the Trust did or did not attain (i) the Index-Based Goal for the applicable Measurement Period (and, if applicable), the extent to which the Index-Based Goal was attained) and the calculations used to make such determination and (ii) the Peer Group-Based Goal for the applicable Measurement Period (and, if applicable), the extent to which the Peer Group-Based Goal was attained) and the calculations used to make such determination. If Shares are to be delivered under the Program, unless a Participant validly elects otherwise pursuant to Section 5 of this Forepart, they shall be delivered on February 1, 2021 or, if a Change of Control occurs before January 1, 2021, on the fifth day after the Change of Control or, in the case of a separation from service described in Section 8(a) of this Forepart, on or before the thirtieth day after that separation from service.
- 10. Source of Shares. This Program shall be unfunded, and the delivery of Shares shall be pursuant to the Plan. Each Participant and beneficiary shall be a general and unsecured creditor of the Employer to the extent of the Shares determined hereunder, and the Participant shall have no right, title or interest in any specific asset that the Employer may set aside, earmark or identify as reserved for the delivery of Shares under the Program. The Employer's obligation under the Program shall be merely that of an unfunded and unsecured promise to deliver Shares in the future, provided the applicable service condition is satisfied and the Index-Based Goal and/or Peer Group-Based Goal is met.
- 11. <u>Capital Adjustments.</u> Calculations required under the Program, the number of Base Units awarded under the Program, and the number of Shares that may be delivered under the Program shall be adjusted to reflect any increase or decrease in the number of issued Shares resulting from a subdivision (share-split), consolidation (reverse split), share dividend, or other change in the capitalization of the Trust during the Measurement Period.
- 12. Tax Withholding; Securities Law Compliance. The delivery of Shares (and cash, if applicable) to a Participant or beneficiary under this Program shall be subject to applicable tax withholding pursuant to the Plan. The delivery of Shares to a Participant or beneficiary under this Program and the resale of any such Shares shall be subject to applicable compliance with applicable federal and state securities laws.
  - 13. Administration. The Program shall be administered by the Committee pursuant to the powers granted to it in Section 2 of the Plan.
- 14. <u>Clawback.</u> Performance Shares and rights under an Award Agreement shall be subject to all applicable current and future laws, regulations and stock exchange listing requirements, including laws, regulations and requirements that require recovery by the Trust of incentive-based compensation in the event of material non-compliance with any financial reporting requirements under federal securities laws.
- 15. <u>Amendment and Termination</u>. The Committee reserves the right to amend the Program, by written resolution, at any time and from time to time in any fashion, provided any such amendment does not conflict with the terms of the Plan, and to terminate it at will. However, no amendment or termination of the Program shall adversely affect any Award Agreement already issued under the Program without the written consent of the affected Participant(s).
- 16. Headings. The headings of the Sections and subsections of the Program are for reference only. In the event of a conflict between a heading and the content of a Section or subsection, the content of the Section or subsection shall control.
- 17. Section 409A. To the extent applicable, this Program is intended to comply with Section 409A of the Code and will be interpreted accordingly. Section 9(b)(v) of the Plan will only be applicable to the delivery of Shares under the Program to the extent permissible under Section 409A of the Code. The determination of whether and when Grantee's separation from service has occurred will be made in a manner consistent with, and based on the presumptions set forth in, Treas. Reg. § 1.409A-1(h). Solely for this purpose, "Employer" will include all persons with whom the Trust would be considered a single employer as determined under Treas. Reg. § 1.409A-1(h) to the extent compliance with the requirements of Treas. Reg. § 1.409A-3(i)(2) (relating to "specified employees") is necessary to avoid the application of an additional tax under Section 409A to payments due to a Participant upon his or her separation from service, then notwithstanding any other provision of this Program, the

Plan or the Deferred Compensation Plan, the issuance of Shares will be delayed until the earlier of (i) six months and one day following that Participant's separation from service, or (ii) that Participant's death.

18. <u>Incorporation of Plan by Reference</u>. Because the Program is established under the Plan in order to provide for, and determine the terms and conditions of, the granting of certain awards thereunder, the terms and conditions of the Plan are hereby incorporated by reference and made a part of this Program. If any terms of the Program conflict with the terms of the Plan, the terms of the Plan shall control.

#### ATTACHMENT I (INDEX COMPONENT)

1. Attachment I. This Attachment I constitutes the "Index Component" of the Program (the "Index Component") and, together with the Plan, sets forth the provisions applicable to Performance Shares that entitle the holder to receive Shares if and based on the extent to which the Trust attains the performance goal set forth in this Attachment I. Terms used as defined terms in this Attachment I and not defined herein have the meanings assigned to them in the Forepart.

2. Definitions.

(a) "Award" as used in this Attachment I refers to an award of Restricted Performance Share Units to a Participant under the Index Component.

(b) "Index-Based Goal" means the specific performance goal, set forth in Section 3(a) of this Attachment I, which must be achieved in order for a Participant to receive Shares under an Award.

(c) "S&P US REIT Index" means the S&P US REIT Index (as it may be renamed from time to time) or, in the event such index shall cease to be published, such other index as the Committee shall determine to be comparable thereto.

(d) "Threshold" means that, for the Measurement Period, the Trust's TRS places the Trust at least at the 25th percentile among the component members (excluding the Trust) of the S&P US REIT Index at the end of the Measurement Period (ranked based upon each such member's TRS for the Measurement Period).

(e) "TRS" means total return to shareholders for the Measurement Period for the Trust and for the other component members of the S&P US REIT Index (i.e., those component members used for purposes of compiling the S&P US REIT Index as of the first day of the Measurement Period and that remain publicly held companies as of the last day of the Measurement Period, whether or not they are still included in the S&P US REIT Index on such last day).

#### Performance Goal; Delivery of Shares.

(a) If, for the Measurement Period, the Trust's performance, based on its "TRS" (as defined in Section 2 of this Attachment I), equals or exceeds the "Threshold" (as defined in Section 2 of this Attachment I), then the Trust shall deliver to each Participant the number of Shares (rounded down to the nearest whole number of Shares) determined by first multiplying the whole percentile (expressed as a percentage equal to the percentile rounded up for fractions of one-half or greater) at which the Trust's TRS for the Measurement Period places the Trust among the component members (excluding the Trust) of the "S&P US REIT Index" for the Measurement Period, each ranked pursuant to such TRS, by two, and then multiplying that product by the Participant's Base Units; provided, however, that: (i) if the Trust's TRS places the Trust at a above the 75th percentile among the component members (excluding the Trust) of the S&P US REIT Index at the end of the Measurement Period (ranked based upon each such member's TRS for the Measurement Period) then the number of Shares that will be delivered shall equal a percentage of the Participant's Base Units and (ii) if the Trust's TRS places the Trust above the 50th percentile and below the 75th percentile among the component members (excluding the Trust) of the S&P US REIT Index at the end of the Measurement Period (ranked based upon each such member's TRS for the Measurement Period) then the number of Shares that will be delivered shall equal a percentage of the Participant's Base Units with such percentage derived through a straight-line interpolation with a deemed minimum percentage of 100% at the 50th percentile. Accordingly, for example, if the Trust's TRS places the Trust at the 62.5th percentile (i.e., the mid-point between the 50th and 75th percentiles), then the percentage to be applied to the Participant's Base Units would be 150%. Notwithstanding the preceding sentence, Shares will be delivered under the Program to the extent that Shares remain available under the Plan, t

Also, except as provided in Section 8 of the Forepart, a Participant must be employed by an Employer on the last day of the Measurement Period in order to receive any Shares under this Program. See <u>Appendix A</u> attached hereto for examples illustrating the operation of this Section.

A-I-2

#### ATTACHMENT II (PEER GROUP COMPONENT)

4. <u>Attachment II</u>. This Attachment II constitutes the "Peer Group Component" of the Program (the "Peer Group Component") and, together with the Plan, sets forth the provisions applicable to Performance Shares that entitle the holder to receive Shares if and based on the extent to which the Trust attains the performance goal set forth in this Attachment II. Terms used as defined terms in this Attachment I and not defined herein have the meanings assigned to them in the Forepart.

5. Definitions.

(a) "Award" as used in this Attachment II refers to an award of Restricted Performance Share Units to a Participant under the Peer Group Component.

(b) "Peer Group" means the companies listed on Schedule I attached hereto, provided that any such company shall cease to be a component of the Peer Group if it ceases to be publicly-held during the Measurement Period.

(c) "Peer Group-Based Goal" means the specific performance goal, set forth in Section 3(a) of this Attachment II, which must be achieved in order for a Participant to receive

(d) "Threshold" means that, for the Measurement Period, the Trust's TRS places the Trust at least at the 25th percentile among the component members (excluding the Trust) of the Peer Group at the end of the Measurement Period (ranked based upon each such member's TRS for the Measurement Period).

(e) "TRS" means total return to shareholders for the Measurement Period for the Trust and for the other component members of the Peer Group (i.e., those component members used for purposes of compiling the Peer Group as of the first day of the Measurement Period and that remain publicly-held companies as of the last day of the Measurement Period).

#### Performance Goal; Delivery of Shares

Shares under an Award.

(a) If, for the Measurement Period, the Trust's performance, based on its "TRS" (as defined in Section 2 of this Attachment II), equals or exceeds the "Threshold" (as defined in Section 2 of this Attachment II), then the Trust shall deliver to each Participant the number of Shares (rounded down to the nearest whole number of Shares) determined by first multiplying the whole percentile (expressed as a percentage equal to the percentile rounded up for fractions of one-half or greater) at which the Trust's TRS for the Measurement Period places the Trust among the component members (excluding the Trust) of the Peer Group at the end of the Measurement Period, each ranked pursuant to such TRS, by two, and then multiplying that product by the Participant's Base Units; provided, however, that: (i) if the Trust's TRS places the Trust at orabove the 75th percentile among the component members (excluding the Trust) of the Peer Group at the end of the Measurement Period) (ranked based upon each such member's TRS for the Measurement Period) then the number of Shares that will be delivered shall equal 200% of the Participant's Base Units and (ii) if the Trust's TRS places the Trust above the 50th percentile among the component members (excluding the Trust) of the Peer Group at the end of the Measurement Period (ranked based upon each such member's TRS for the Measurement Period (tranked based upon each such member's TRS for the Measurement Period) then the number of Shares that will be delivered shall equal a percentage of the Participant's Base Units, with such percentage derived through a straight-line interpolation with a deemed minimum percentage of 100% at the 50th percentile and a deemed maximum percentage of the Participant's Base Units would be 150th and 75th percentiles, then the percentage derived through a straight-line interpolation with a deemed minimum percentage of 100% at the 50th percentile and a deemed maximum percentage of 100% at the 50th percentiles, then the 15th percentile and a deemed minimum percenta

Period in order to receive any Shares under this Program. See <u>Appendix A</u> attached hereto for examples illustrating the operation of this Section.

## SCHEDULE I

- ♦ Columbia Property Trust, Inc.
- ♦ Corporate Office Properties Trust Inc.
- ♦ Cousins Properties Inc.
- ♦ Douglas Emmett, Inc.
- $\blacklozenge \quad \text{Empire State Realty Trust, Inc.}$
- ♦ Equity Commonwealth
- ♦ Highwoods Properties, Inc.
- Hudson Pacific Properties, Inc.

- ♦ Kilroy Realty Corp.
- ♦ Liberty Property Trust
- ♦ Mack-Cali Realty Corporation
- ♦ Paramount Group
- ♦ Piedmont Office Realty Trust Inc.
- ♦ Tier REIT
- ♦ Washington Real Estate Investment Trust

## APPENDIX A

## BRANDYWINE REALTY TRUST 2018-2020 RESTRICTED PERFORMANCE SHARE UNIT PROGRAM

## EXAMPLES\*

## Example 1. Full Measurement Period

Executive A is a participant in the Brandywine Realty Trust 2018-2020 Restricted Performance Share Unit Program (the "Program"). The Share Value (as defined in the Program) of a common share of beneficial interest (a "Share") in the "Trust" (as defined in the Program) on January 1, 2018 is \$16, and the Share Value of a Share on December 31, 2020 is \$20. For the three-year period beginning January 1, 2018 and ending December 31, 2020 (the "Measurement Period"), dividends total \$1.92 per Share (and are paid in an equal amount on a quarterly basis – i.e., \$.16 dividend per Share per quarter).

Total return to shareholders ("TRS") on one Share (expressed as a percentage) for the Trust over the Measurement Period, as calculated by the Trust or by a third party selected by the "Committee" (as defined in the Program), is the following:

12/31/20 Share Value of One Share + Dividends over Measurement Period on One Share	\$20 _+1.92
Divided by 1/1/18 Share Value of One Share	\$21.92 <u>/16</u> 1.37
TRS	37%

Participant A receives a Restricted Performance Share Unit award for 250 "Base Units" (as defined in the Program). Participant A also receives "DERs" (as defined in the Program) on his Base Units, such that his total number of Base Units on December 31, 2020 is 278.7, calculated as follows:

<u>Date</u>	Aggregate Base Units	Deemed Dividend	Share Price	Additional RSUs "Purchased"
1/1/18	250	_	_	_
3/15/18	250	\$40.00	\$16	2.5
6/15/18	252.50	\$40.40	\$17	2.4
9/15/18	254.90	\$40.78	\$18	2.3
12/15/18	257.20	\$41.15	\$16	2.6
3/15/19	259.80	\$41.57	\$17	2.4
6/15/19	262.20	\$41.95	\$18	2.3
9/15/19	264.50	\$42.32	\$16	2.6
12/15/19	267.10	\$42.74	\$17	2.5

<sup>\*</sup> The examples set forth in this Appendix A (including the \$16.00 starting share price) are illustrative only and are not intended to be precise or definitive. Fo

	Aggregate	Deemed		Additional RSUs
<u>Date</u>	Base Units	<u>Dividend</u>	Share Price	"Purchased"
3/15/20	269.60	\$43.14	\$18	2.4
6/15/20	272	\$43.52	\$19	2.3
9/15/20	274.30	\$43.89	\$20	2.2
12/15/20	276.50	\$44.24	\$20	2.2
12/21/20	270.70			

If, as of December 31, 2020, the Trust's TRS places the Trust at the percentiles listed below among the component members of the "Peer Group" (as defined in the Program) (the "Peer Group"), ranked pursuant to each member's TRS over the Measurement Period, as calculated by the Trust or by a third party selected by the Committee, Participant A would receive the following number of Shares (with fractional Shares settled in cash):

#### Percent of Base Units

Percentile	Deliverable in Shares	Shares
Below 25th	0%	0
25th	50%	139(plus cash for .7 Share)
40th	80%	222 (plus cash for .7 share)
50th	100%	278(plus cash for .7 Share)
62.5th	150%	417(plus cash for .7 Share)
75th or above	200%	556(plus cash for .7 Share)

## Example 2. Change of Control

Assume the same facts as in Example 1, except that a "Change of Control" (as defined in the Program) occurs when the Trust's shareholders approve a "Business Combination" (as defined in the Program), which becomes effective on October 15, 2019. From the period between January 1, 2018 and October 15, 2019 inclusive, total dividends of \$1.12 per Share have been paid. Because of the Change of Control, the Measurement Period ends on October 15, 2019, rather than December 31, 2020. The final price per Share agreed upon by the parties to the Change of Control is \$18.

TRS on one Share (expressed as a percentage) over the Measurement Period (ending October 15, 2019), as calculated by the Trust or by a third party selected by the Committee, is the following:

10/15/2019 Value of One Share	\$18
+ Dividends over Measurement Period on One Share	<u>+\$1.12</u>
	\$19.12
Divided by 1/1/2018 Value of One Share	/16
	1.195
TDC	10.50/

As of October 15, 2019, Participant A has 264.5 Base Units (see Example 1). If, as of October 15, 2019, the Trust's TRS places the Trust at the percentiles listed below among the component members of the Peer Group (ranked pursuant to each member's TRS over the Measurement Period, as calculated by the Trust or by a third party selected by the Committee), Participant A would receive the following number of Shares (with fractional Shares settled in cash):

Percent of Base Units

Percentile	Deliverable in Shares	Shares
Below 25th	0%	0
25th	50%	132(plus cash for .5 Share)
40th	80%	211(plus cash for .5 Share)
50th	100%	264(plus cash for .5 Share)
62.5th	150%	396(plus cash for .5 Share)
75th or above	200%	528(plus cash for .5 Share)

## Example 3. Termination During Measurement Period

Assume the same facts as in Example 1, except that Participant A has a separation from service that constitutes a Retirement, dies or incurs a "Disability Termination" (as defined in the Program) on May 5, 2019. From the period between January 1, 2018 and May 31, 2019 inclusive, total dividends of \$.80 per Share have been paid. Thus, as of the end of the Measurement Period applicable to his Retirement, death or Disability Termination, Participant A has 259.8 Base Units (see Example 1). Because of the kind of termination that occurred, Participant A is eligible to receive the number of Shares (if any) computed in accordance with Section 8(a) of the Forepart.

## APPENDIX B

## BRANDYWINE REALTY TRUST 2018-2020 RESTRICTED PERFORMANCE SHARE UNIT PROGRAM

## BENEFICIARY DESIGNATION FORM

This Form is for your use under the Brandywine Realty Trust 2018-2020 Restricted Performance Share Unit Program (the "Program") to name a beneficiary for the Shares that may be deliverable to you from the Program. You should complete the Form, sign it, have it signed by your Employer, and date it.

\* \* \* \*

## Brandywine Realty Trust Restricted Share Rights Award

This is a Restricted Share Rights Award dated as of February 27, 2018 ("Date of Grant") from Brandywine Realty Trust, a Maryland real estate investment trust (the "Company") to \_\_\_\_\_\_("Grantee"). Terms used herein as defined terms and not defined herein have the meanings assigned to them in the Brandywine Realty Trust Amended and Restated 1997 Long-Term Incentive Plan, as amended from time to time (the "Plan"). Definitions. As used herein: "Award" means the award hereby granted of the right to receive Restricted Shares, which Restricted Shares constitute "Performance Shares" (a) under the Plan. (b) "Board" means the Board of Trustees of the Company, as constituted from time to time. (c) "Cause" means "Cause" as defined in the Plan. "Change of Control" means a "Change of Control" as defined in the Plan. (d) (e) "Code" means the Internal Revenue Code of 1986, as amended from time to time, and any successor thereto. "Committee" means the Committee appointed by the Board in accordance with Section 2 of the Plan, if one is appointed and in existence at (f) the time of reference. If no Committee has been appointed pursuant to Section 2, or if such a Committee is not in existence at the time of reference, "Committee" means the Board. "Date of Grant" has the meaning shown above. (g) "Deferred Compensation Plan" means the Brandywine Realty Trust Executive Deferred Compensation Plan, as in effect from time to time. (h) (i) "Disability" means "Disability" as defined in the Plan, provided that such condition also constitutes a "disability" as defined in Treas. Reg. § 1.409A-3(i)(4). (j) "Employer" means the Company or the Subsidiary for which Grantee is performing services on the applicable Vesting Date. (k) "Fair Market Value" means "Fair Market Value" as defined in the Plan. (l) "Good Reason" means the occurrence of any of the following after a Change of Control: (i) a decrease in Grantee's annual base salary in effect at the date of the Change of Control; (ii) a material decrease in Grantee's annual bonus opportunity in effect at the

place of work to a location more than thirty (3 Reason if Grantee provides the Company with	nution in Grantee's title, authority, duties, or responsibilities in effect at the date of the Change of Control; or (iv) a relocation tiles from the location at the date of the Change of Control; provided, however, that the foregoing events or conditions will or ten objection to the event or condition within 90 days following the occurrence thereof, the Company does not reverse or other objection, and Grantee resigns his or her employment within 30 days following the expiration of that cure period.	nly constitute Good			
Vesting Date for the Restricted Shares.	"Performance Period" means, with respect to the Restricted Shares, the period beginning on the Date of Grant and end	ing on the applicable			
of this Award.	"Restricted Shares" means the [] Shares which are subject to delivery rights, vesting and forfeiture in account	dance with the terms			
(o) "Retirement" means Grantee's separation from service (within the meaning of Treasury Regulation § 1.409A-1(h) (or any successor regulation)) from the Company after attaining at least age fifty seven (57) and completing at least fifteen (15) years of continuous full-time service with the Company and/or its Subsidiaries. For purposes of determining the duration of Grantee's continuous full-time service with the Company and its Subsidiaries, Grantee shall be credited with service at a company acquired by the Company (directly or through a Subsidiary) for periods that precede the acquisition date.					
	"Rule 16b-3" means Rule 16b-3 promulgated under the 1934 Act, as in effect from time to time.				
provided in Section 3(c) of the Plan.	"Share" means a common share of beneficial interest, \$.01 par value per share, of the Company, subject to substitution	or adjustment as			
Code, and any other entity 50% or more of the	"Subsidiary" means, with respect to the Company, a subsidiary company, whether now or hereafter existing, as defined nomic interests in which are owned, directly or indirectly, by the Company.	in section 424(f) of the			
	"Vesting Date" means the earliest of the date or events described in Paragraphs 3(a)-3(d).				
2. <u>Grant</u> Restricted Shares upon and subject to satisfact	estricted Shares. Subject to the terms and conditions set forth herein and in the Plan, the Company hereby grants to Grantee of the vesting conditions in Paragraph 3.	he right to receive			
3. <u>Vesting</u>	Restricted Shares. Subject to the terms and conditions set forth herein and in the Plan, a Vesting Date shall occur on the earl	est of the date or			
	-2-				

in Paragraphs 3(a)-(d), below. As of such Vesting Date, Grantee shall be entitled to the delivery of Shares with respect to such Restricted Shares.

- (a) A Vesting Date for all Restricted Shares shall occur upon April 15, 2021; provided that Grantee is, and has from the Date of Grant through such date been continuously been an employee of the Company or a Subsidiary.
- (b) A Vesting Date for all Restricted Shares shall occur upon (i) Grantee's death or (ii) Grantee's Disability, provided Grantee is, and has from the Date of Grant through such event continuously been an employee of the Company or a Subsidiary.
- (c) A Vesting Date for all Restricted Shares shall occur upon Grantee's separation from service (within the meaning of Treasury Regulation §1.409A-1(h) (or any successor regulation)) from the Company as the result of a Change of Control coupled with a Company-initiated termination of Grantee's employment without Cause, or Grantee's resignation with Good Reason, on or before the first (1st) anniversary of a Change of Control.
  - (d) A Vesting Date for all Restricted Shares shall occur upon a Retirement by Grantee.
- (e) To the extent provided under the Deferred Compensation Plan, Grantee may elect to defer receipt of Shares issuable with respect to Restricted Shares, provided that if at any time prior to the first anniversary of the Date of Grant, Grantee has met the service and age requirements for Retirement, then any such deferral election must be made by December 31st of the calendar year prior to the year in which the Date of Grant occurs. To the extent Grantee has properly elected to defer the receipt of such Shares in accordance with Section 409A of the Code ("Section 409A"), such Shares shall be delivered at the time or times designated pursuant to the Deferred Compensation Plan.
- 4. <u>Forfeiture of Restricted Shares.</u> Subject to the terms and conditions set forth herein, if Grantee terminates employment with the Company and all Subsidiaries prior to April 15, 2021 for any reason other than those described in Paragraphs 3(b), 3(c) or 3(d), Grantee shall forfeit all the Restricted Shares and all rights with respect thereto.
- 5. Rights of Grantee. During the Performance Period, with respect to the Restricted Shares, Grantee shall have the right to receive a cash payment equal to the value of any distributions or dividends payable with respect to Shares. To the extent provided under the Deferred Compensation Plan, Grantee may elect to defer receipt of such dividend equivalent payments, provided that such election is made by December 31st of the year prior to the year in which the Date of Grant occurs. To the extent Grantee has properly elected to defer the receipt of such dividend equivalent payments in accordance with Section 409A, such amounts will be delivered at the time or times designated pursuant to the Deferred Compensation Plan.

6. Notices. Any notice to the Company under this Award shall be made to:

Brandywine Realty Trust 2929 Walnut Street, Suite 1700 Philadelphia, PA 19104 Attention: General Counsel

or such other address as may be provided to Grantee by written notice. Any notice to Grantee under this Award shall be made to Grantee at the address listed in the Company's personnel files. All notices under this Award shall be deemed to have been given when hand-delivered, telecopied or delivered by first class mail, postage prepaid, and shall be irrevocable once given.

- 7. <u>Securities Laws.</u> The Committee may from time to time impose any conditions on the Restricted Shares as it deems necessary or advisable to ensure that the Plan satisfies the conditions of Rule 16b-3 and that Shares are issued and resold in compliance with the Securities Act of 1933, as amended.
- 8. <u>Delivery of Shares</u>. Except to the extent that Grantee has properly elected to defer the delivery of Shares under the Deferred Compensation Plan, within ten (10) business days after the Vesting Date, the Company shall, without payment from Grantee for the Restricted Shares, deliver to Grantee a certificate for the Restricted Shares without any legend or restrictions, except for such restrictions as may be imposed by the Committee, in its sole judgment, under Paragraph 7, provided that no certificates for Shares will be delivered to Grantee until appropriate arrangements have been made with Employer for the withholding of any taxes which may be due with respect to such Shares. The Company is authorized to withhold from any cash remuneration then or thereafter payable to Grantee an amount sufficient to cover required tax withholdings and is further authorized to cancel a number of Shares otherwise issuable hereunder having an aggregate Fair Market Value equal to the required tax withholdings. The Company may condition delivery of certificates for Shares upon the prior receipt from Grantee of any undertakings which it may determine are required to assure that the certificates are being issued in compliance with federal and state securities laws. The right to payment of any fractional Shares shall be satisfied in cash, measured by the product of the fractional amount times the fair market value of a Share on the Vesting Date, as determined by the Committee.
- 9. <u>Award Not to Affect Employment</u>. The Award granted hereunder shall not confer upon Grantee any right to continue in the employment of the Company or any Subsidiary.
- 10. Section 409A. To the extent applicable, this Award is intended to comply with Section 409A and will be interpreted accordingly. Section 9(b)(v) of the Plan will only be applicable to the delivery of Shares under this Award to the extent permissible under Section 409A. The determination of whether and when Grantee's separation from service from the Company has occurred will be made in a manner consistent with, and based on the presumptions set forth in, Treas. Reg. § 1.409A-1(h). Solely for this purpose, "Company" will include all persons with whom the Company would be considered a single employer as determined under Treas. Reg. § 1.409A-1(h)(3). To the extent compliance with the requirements of Treas. Reg. §

1.409A-3(i)(2) (relating to "specified employees") is necessary to avoid the application of an additional tax under Section 409A to payments due to Grantee upon his or her separation from service, then notwithstanding any other provision of this Award or the Plan, the issuance of Shares hereunder will be delayed until the earlier of (i) six months and one day following the Grantee's separation from service, or (ii) Grantee's death.

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11.

Governing <u>Law</u> . Maryland.	w. This Award and all questions relating to its validity, interpretation, performance and enforcement shall be governed by and construed in accordance with the laws of the				
		BRANDYWINE REALTY TRUST			
		BY: Gerard H. Sweeney President and Chief Executive Officer			
Accepted:					
[GRANTEE]					

-6-

## Schedule of Non-Employee Trustee Compensation (as revised, effective May 23, 2018)

## 1. <u>Annual Fee</u>:

- a. \$45,000.
- b. payable at annual meeting of shareholders.

Trustee.

- c. payable in cash or common shares (valued at closing price on date of annual meeting of shareholders), at the election of each non-employee
- d. cash portion is eligible for deferral into the Deferred Compensation Plan.

## 2. <u>Annual Equity Award</u>:

- a. \$95,000 in common shares.
- b. number of common shares computed based on closing price of the common shares on date of annual meeting of shareholders and delivered

immediately following the meeting date.

- c. common shares fully vested at grant.
- d. common shares are not eligible for deferral into the Deferred Compensation Plan.

## 3. <u>Per Board Meeting Fee</u>:

- a. \$1,500.
- b. payable in cash.
- c. eligible for deferral into the Deferred Compensation Plan.

## 4. <u>Per Committee Meeting Fee</u>:

- a. \$1,500.
- b. payable in cash.
- c. not eligible for deferral into the Deferred Compensation Plan.

## 5. <u>Per informal Board Informational Meeting Fee:</u>

a. \$1,500.

- b. payable in cash.
- c. not eligible for deferral into the Deferred Compensation Plan.

## 6. <u>Chair Fees</u>:

- a. Board Chair \$75,000 per year, payable in cash, at annual meeting of shareholders.
- b. Audit Committee Chair \$20,000 per year, payable in cash, at annual meeting of shareholders.
- c. Compensation Committee Chair \$15,000 per year, payable in cash, at annual meeting of shareholders.
- d. Corporate Governance Committee Chair \$15,000 per year, payable in cash, at annual meeting of shareholders.
- e. Chair fees are not eligible for deferral into the Deferred Compensation Plan.
- 7. <u>Miscellaneous</u>: Fees are payable for meeting attendance, whether in person or by phone.
- 8. Additional Share Issuance. Upon the earliest of a change in control event (as defined in Treasury Regulation 1.409A-3(i)(5)(i)) or a separation from service (as defined in Treasury Regulation 1.409A-1(h)) (including as a result of death or disability) each non-employee Trustee (or, in the case of separation from service, the Trustee who is the subject of the separation from service) shall be entitled to receive a number of fully-vested common shares having an aggregate value (based on the closing price of the common shares on the trading day immediately prior to the consummation of the change in control event or the separation from service) equal to \$95,000 multiplied by a fraction the numerator of which is the number of days that elapsed between the annual meeting of shareholders next preceding the date of consummation of the change in control event or the date of separation from service, as applicable, and the denominator of which is 365.
  - 9. <u>Effective Date of Changes</u>. The changes in this Schedule shall be effective as of the opening of business on the date of the 2018 annual shareholders meeting.